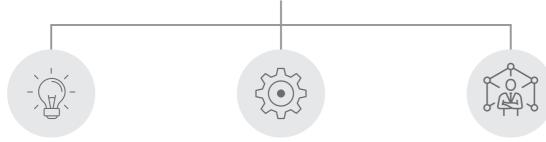


JTEKT GROUP VISION

This is our ideal: to continue building value that surpasses the expectations of customers, building excellent products that astonish the world, building professionals who think and act autonomously, and producing No.1 & Only One products and services, in order to shape a better future.

No.1 & Only One Shaping a Better Future through the Spirit of



Building Value

Provide value to customers by delivering products and services that exceed their expectations.

Building Excellent Products

Astonish the world with "Monozukuri," the art of refined craftsmanship and superior quality.

Building Professionals

Develop a team composed of individuals working together, acting with initiative, confidence, pride, and passion as global members of JTEKT.

JTEKT WAY

These are the values shared by all JTEKT members.

We engage ourselves in all work with absolute ambition, supported by these five values.

Customer first

We are committed to perceiving matters from our customer's viewpoint, and sincerely responding to customer's requests.

We are committed to creating values that are new to the world, and to delivering products and services that exceed customer's expectation.

xternal parties

Ownership

We are committed to taking everything as our own business.

We are committed to grasping the essence of things and taking prompt action.

Continuous Kaizen

We are committed to going and seeing for ourselves to thoroughly understand the situation, and identify root causes.

We are committed to, with enthusiasm for imaginativeness and inventiveness, dilligently continuing Kaizen challenges.

Teamwork and self-discipline

We are committed to being self-disciplined, and performing any task with a sense of urgency. We are committed to actively communicating to unite the power of each other.

Aspiration for innovation and for technique

We are committed to limitlessly heightening our technology and skills to become a front runner in innovation.

We are committed to fostering a culture to keep each of us humble in learning things and developing each other.

Practical model

In March 2017, we took our set of guiding principles, which has conventionally served as our compass, a step further to establish a practical model for the purpose of accomplishing steady improvements of corporate value.

Management model
Creation of corporate value

Growth strategy (Mid-term Management Plan)

HQ policies

Policy management in workplaces (department/office/group/section)

Policy work

Activities to strengthen workplace power (building professionals, building workplaces)

Fundamentals (corporate foundation)

Corporate governance, legal compliance, risk management

mplementation **Engagement model** of measures to Co-creation of corporate value prove corporat Stakeholde and spread Cycle of dialogue / stakeholders disclosure and dialogue sclosure policy corporate value in line with a by internal and

Stakeholders Customers Business partners Employees Regional communities Shareholders and investors