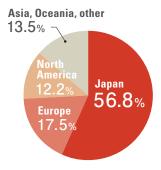
Building futures all around the world.

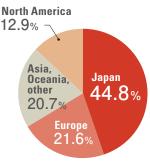
JTEKT bases spread across the world. Below shows data by region and topics from FY2009.

Sales turnover share by location

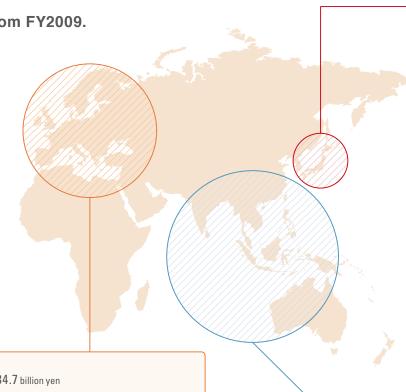


(EY2009 consolidated net sales)

Employee percentage by location



(Consolidated net sales current as of March 31st, 2010)



Europe

Number of

Number of

employees: 7,682

Sales: 134.7 billion yen

TOPICS Rewarded 2 years in a row **Outstanding performance award from TPCA**

At TPCA's (*1) supplier awards ceremony, JTEKT AUTOMOTIVE CZECH PLZEN, S.R.O. (steering production company based in the Czech Republic) was chosen for the top 15 from 200 suppliers and

awarded an outstanding performance award. This award evaluates activities from a quality and delivery time perspective and this was the second consecutive year the Czech plant received a prize following the Award for excellence from the previous year. We will continue to liaise with related institutions and work to satisfy our customers.

*1 TPCA Toyota Peugeot Citroen Automobiles Czech, s.r.o. A Czech automotive manufacturing company jointly established by Toyota Motor Corporation and PSA Peugeot Citroen.



O Company Profile

Company name JTEKT Corporation

Headquarter No. 5-8, Minamisemba 3-chome, Chuo-ku, Osaka 542-8502 Japan

Head Offices [Nagoya Head Office] No. 7-1, Meieki 4-chome,

Nakamura-ku, Nagoya, Aichi Pref. 450-8515 Japan

[Osaka Head Office] Minamisemba 3-chome,

Chuo-ku, Osaka 542-8502 Japan

President Shoji Ikawa

Number of employees \cdots 35,465 [consolidated] / 10,105 [nonconsolidated] (as of March 31, 2010)

Ordinary income · · · · · · ▲ 200 million yen [consolidated] / 1 billion yen [nonconsolidated] (FY2009)

Consolidated117

subsidiaries (33 in Japan, 84 overseas)

Company History

May 2005 · · · · Koyo Seiko Co., Ltd. and

Toyoda Machine Works, Ltd. concluded merger agreement

January 2006 JTEKT Corporation established

July 2007 · · · · Electric power steering

system manufacturer

JTEKT Sona Automotive India Ltd. established in India jointly with Sona Koyo Steering Systems Ltd.

August 2008 Machine tool sales and service company

Toyoda Micromatic Machinery India Limited established in India jointly with Micromatic Grinding Technologies

Acquisition of U.S. company The Timken December 2009 · · ·

Company's needle bearing business

Japan

Number of companies: 34

Number of employees: 15,878

Sales: 437.1 billion ven

TOPICS Awarded Nikkan Kogyo Shimbun's **Top 10 New Products Award**

The CNC combination grinding center (TG4) was awarded the [Monozukuri prize] at the 52nd Nikkan Kogyo Shimbun Top 10 New Products Awards. In recent years, the demands of the production equipment market have included high added-value

production, lead-time reduction and so forth. The TG4 which was developed in response to these demands, has integrated the grinding processes conventionally requiring two machines while achieving downsizing and saving space. Moreover, it has been highly evaluated as a combination grinder that can significantly reduce running costs through progress integration.



TG4 grinding center

North America

Number of companies: 17 Number of

employees: 4,571 Sales: 94.1 billion yen

TOPICS Welcoming ceremony for TIMKEN needle bearing business aiming for world No.1 in the automotive parts field

→ P22-23 Related article

A welcoming ceremony for the needle bearing business inherited from TIMKEN was held at KOYO BEARINGS USA LLC [SALES DIV.] (US bearing production/sales affiliate company). Putting our customer first, making quality our top priority, and having enthusiasm towards creativity and innovation, we aim to become world No.1 in the automotive parts field.



Asia, Oceania, other

Number of companies: 42 Number of employees: 7,334

Sales: 103.6 billion yen

TOPICS

Aiming for No.1 model plant in China Religious ceremony to accompany new plant construction

A religious ceremony was performed at YOBEI KOYO STEERING SYSTEM CO., LTD. (Chinese steering affiliate company) to accompany the beginning of construction on a new plant.

With an annual production target of one million units, this plant will aim to become the No. 1 model plant in China through the all-over

promotion of the JPS (*2) and the slogans of "stubborn honesty", "steadiness" and "thoroughness".

*2 JPS JTEKT Production System. A system that pursues efficient production by the thorough abolishment of waste.



Number of Employees

Nonconsolidated Consolidated 40,000 30.000 20.000 10.000 '08 '09 (FY)

O Financial Highlights

