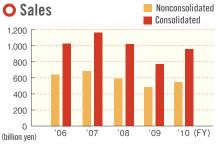
# Strengthening the foundation of growth across the globe.

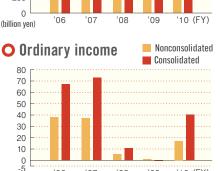
JTEKT have operations in countries across the globe.

In 2010, we strengthened the foundation of growth in each and every location.

## Company Profile

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Company name	JTEKT Corporation
Headquarters	No. 5-8, Minamisemba 3-chome, Chuo-ku, Osaka 542-8502 Japan
Head Offices	[Nagoya Head Office] No. 7-1, Meieki 4-chome, Nakamura-ku, Nagoya, Aichi Pref. 450-8515 Japan [Osaka Head Office] Minamisemba 3-chome, Chuo-ku, Osaka 542-8502 Japan
President	Shoji Ikawa
Capital	45.5 billion yen (as of March 31, 2011)
Number of employees	36,775 [consolidated] (as of March 31, 2011) 9,906 [nonconsolidated] (as of March 31, 2011)
Sales	955.4 billion yen [consolidated](FY2010) 547.1 billion yen [nonconsolidated](FY2010)
Ordinary income	40.2 billion yen [consolidated] (FY2010) 17 billion yen [nonconsolidated] (FY2010)
Consolidated subsidiaries	135 (41 in Japan, 94 overseas)

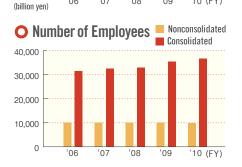




'08

'09

'10 (FY)

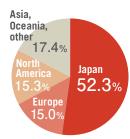


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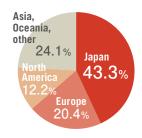
## Sales turnover share by location

(FY2010 consolidated net sales)



#### Employee percentage by location

(Consolidated net sales current as of March 31st, 2011)



# Company History

#### May 2005

Koyo Seiko Co., Ltd. and Toyoda Machine Works, Ltd. concluded a merger agreement

#### January 2006

JTEKT Corporation established

#### July 2007

JTEKT Sona Automotive India Ltd., manufacturer of electric power steering (EPS) systems, established in India through a joint venture with Sona Koyo Steering Systems Ltd.

#### August 2008

Machine tool sales and service company, Toyoda Micromatic Machinery India Limited, established in India through a joint venture with Micromatic Grinding Technologies

#### December 2009

Acquired the needle bearing business of the Timken Company, USA.

#### TOPICS

## Aiming for top share of automotive bearings in China.

On September 28th, 2010, JTEKT signed a memorandum of understanding in preparation for the establishment of a joint venture with China's Wafangdian Bearing Company Ltd (hereinafter "ZWZ"). JTEKT have been cooperating with ZWZ since 1995 and will continue aiming for top share of the Chinese automotive bearing market. Not limited to bearings for the automotive industry, through cooperation with ZWZ we intend to supply bearings in a wide-range of industries including railway, wind power generation and more.



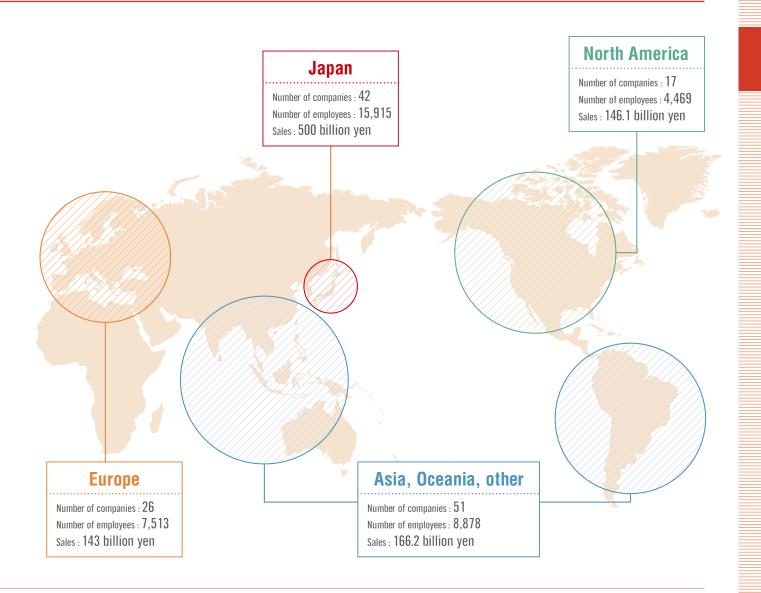
#### New plant in Indonesia to meet increased demand in the ASEAN region.

In response to the increased demand for 4-wheel and 2-wheel vehicles in the ASEAN region, PT. JTEKT Indonesia (our Indonesian steering manufacturing affiliate also known as "JID") is currently constructing a plant. Line-off is planned for October, 2011.

They will manufacture EPS, bearings and starter clutches for 2-wheel vehicles. They plan to have approximately 1,000 employees by the end of 2012.

Conceptual drawing of the completed JID plant





# Chinese affiliate obtains national safety level 1 accreditation.

JTEKT Steering Systems Xiamen Co., Ltd. (our Chinese steering manufacturing affiliate also known as "JSSX") held a ground-breaking ceremony for their No. 2 plant in Amoi city, Fujian province on January 6th, 2011. The following day, January 7th, they obtained national safety level 1 accreditation from the Chinese State Administration of Work Safety. In 2011, a total of 18 companies have obtained this accreditation, 3 of which were Japanese companies. We will continue to make further development towards establishing China as an EPS manufacturing base.



# Expansion of the EPS supply network in northern and southern India.

JTEKT Sona Automotive India Ltd. (our Indian steering manufacturing affiliate also known as "JSAI") opened a new plant in October of 2010. At the opening ceremony, kagamiwari (opening of a sake barrel) and coconut-splitting ceremonies were held to represent the respective cultures of Japan and India. JSAI have built an EPS supply network in 3 locations, Gurgaon in the north and Chennai and Bangalore in the south. Our goal is to contribute to development of the local economy and provide our customers with a stable product supply.



#### Establishment of a Power System Development Center

To strengthen our technical development strength of electrical components, we established a new Power System Development Center on January 1st, 2011. The opening ceremony was held at our Hanazono plant. In the future, through the development of a mechatronic EPS combining both the motor and ECU, a next-generation electric pump, etc., we wish to offer our customers products which help prevent global warming and solve energy issues.

