Group Companies*1

Japan

Japan	
Koyo Machine Industries Co., Ltd.	Manufacture and sale of machine tools, mechanical parts, and automotive components
Toyooki Kogyo Co., Ltd.	Manufacture of hydraulic and pneumatic devices, manufacture and sale of machine tools and automotive components
Koyo Sealing Techno Co., Ltd.	Manufacture and sale of oil seals
CNK Co., Ltd.	Manufacture and sale of heat- treatment equipment, machine tools, and automotive components
Koyo Thermo Systems Co., Ltd.	Manufacture and sale of industrial heat-treatment furnaces and semiconductor manufacturing equipment
Koyo Electronics Industries Co., Ltd.	Manufacture and sale of electronic control devices and equipment
Daibea Co., Ltd.	Manufacture and sale of bearings
Utsunomiya Kiki Co., Ltd.	Manufacture of bearings
HOUKO Co., Ltd.	Manufacture and repair of machine tools, manufacture of automotive components
Toyoda Van Moppes Ltd.	Manufacture and sale of diamond tools
KOYO METALTEC Co., Ltd.	Forging of bearings, manufacture and sale of lathe turned components of bearings and steering systems
Fuji Kiko Co., Ltd.	Manufacture and sale of steering column, shifter and driveline components
YUTAKA SEIMITSU KOGYO, LTD.	Manufacture and sale of automotive components and gears for general machineries
KJK Co., Ltd.	Lathe turning of bearings
NIPPON NEEDLE ROLLER MFG. Co., Ltd.	Manufacture and sale of needle rollers and cylindrical rollers
Koyo Heat Treatment Co., Ltd.	Manufacture and sale of metal heat treated components
Tokio Seiko Corporation	Processing of bearings and related products
Yamato Seiko Co., Ltd.	Roller turning, grinding, etc.
Taiho Co., Ltd.	Lathe turning of bearings
KOYO Steering Service Co., Ltd.	Manufacture and sale of rebuilt steering, etc.
FORMICS Co., Ltd.	Manufacture and sale of sheet metal products
Tk Engineering CO., LTD.	Planning, design, manufacture and sale of production equipment systems
Toya Manufacturing Co., Ltd.*2	Part machining and assembly of small machine tool-related devices
Koyo Nichijiku Co., Ltd.*3	Manufacture of various bearings
KOYO-KOWA CO., LTD.	Sale of various bearings, machine tools heat treatment furnaces, precision devices, electronic devices, cutting tools, environmental devices, etc.
Meiwa Shouko Co., Ltd.	Sale of various bearings, chains, motors, resin products, control devices etc.
KOYO KYUEI Co., Ltd.*3	Sale of various bearings, oil seals, automotive components, etc.
SHIZUOKA KOYO CO., LTD.*3	Sale of various bearings, machinery and power tools
YUTAKA HIGH-TECH, LTD.	Design, drawing creation and software development
JTEKT Service CO., LTD.	Insurance agent and provider of various shared services for the JTEKT Group (security, facility management, personnel administration, etc.)
	p
JTEKT IT Center Akita Corporation	Manufacture and sale of software and hardware for electric control equipment

Europe and North Africa

France	
JTEKT EUROPE S.A.S.	European regional headquarters
JTEKT AUTOMOTIVE DIJON SAINT-ETIENNE S.A.S.	Manufacture and sale of automotive components
JTEKT AUTOMOTIVE LYON S.A.S.	Manufacture and sale of automotive components
JTEKT HPI S.A.S.	Manufacture and sale of automotive components
KOYO FRANCE S.A.	Sale of bearings
KOYO BEARINGS VIERZON MAROMME SAS	Manufacture and sale of bearings
TOYODA MACHINERY AND ENGINEERING EUROPE SAS	Sale and service of machine tools
Netherlands	
JTEKT EUROPE BEARINGS B.V.	Sale of bearings
United Kingdom	
JTEKT AUTOMOTIVE UK LTD.	Manufacture and sale of automotive components
KOYO (U.K.) LIMITED	Sale of bearings
KOYO BEARINGS (EUROPE) LTD.	Manufacture and sale of bearings
Germany	
KOYO DEUTSCHLAND GMBH	Sale of bearings
KOYO BEARINGS DEUTSCHLAND GMBH	Manufacture and sale of bearings
Czech Republic	
JTEKT AUTOMOTIVE CZECH PLZEN, S.R.O.	Manufacture and sale of automotive components
JTEKT AUTOMOTIVE CZECH PARDUBICE, S.R.O.	Manufacture and sale of automotive components
KOYO BEARINGS CESKA REPUBLIKA S.R.O.	Manufacture and sale of bearings
Italy	
KOYO ITALIA S.R.L.	Sale of bearings
Belgium	
JTEKT TORSEN EUROPE S.A.	Manufacture and sale of automotive components
Romania	
KOYO ROMANIA S.A.	Manufacture and sale of bearings
Sweden	
KOYO KULLAGER SCANDINAVIA A.B.	Sale of bearings
Spain	<u> </u>
KOYO IBERICA, S.L.	Sale of bearings
Morocco	
JTEKT AUTOMOTIVE MOROCCO S.A.S.	Manufacture and sale of automotive components

China

JTEKT (CHINA) CO., LTD.	Chinese headquarters, sale of automotive components and bearings
JTEKT STEERING SYSTEMS (XIAMEN) CO., LTD.	Manufacture and sale of automotive components
JTEKT AUTOMOTIVE (TIANJIN) CO., LTD.	Manufacture and sale of automotive components
JTEKT DALIAN INNOVATION AUTOMOTIVE CO., LTD.	Manufacture and sale of automotive components
WUXI KOYO BEARING CO., LTD.	Manufacture and sale of bearings
DALIAN KOYO WAZHOU AUTOMOBILE BEARING CO., LTD.	Manufacture and sale of bearings
KOYO BEARING DALIAN CO., LTD.	Manufacture and sale of bearings
KOYO LIOHO (FOSHAN) AUTOMOTIVE PARTS CO., LTD.	Manufacture and sale of bearings
KOYO AUTOMOTIVE PARTS (WUXI) CO., LTD.	Manufacture and sale of bearings
KOYO NEEDLE BEARINGS (WUXI) CO., LTD.	Manufacture and sale of bearings
TOYODA MACHINERY (DALIAN) CO., LTD.	Manufacture, sale and service of machine tools
JTEKT AUTOMOTIVE SCIENCE AND TECHNOLOGY CENTER (DALIAN) CO., LTD.	Technical center
JTEKT RESEARCH AND DEVELOPMENT CENTER (WUXI) CO., LTD.	Technical center
TAIWAN JTEKT CO., LTD.	Sale of automotive components

Asia, Oceania, Middle East

Thailand	
JTEKT ASIA PACIFIC CO., LTD.	ASEAN and Oceania regional headquarters
JTEKT (THAILAND) CO., LTD.	Manufacture and sale of automotive components and bearings
JTEKT AUTOMOTIVE (THAILAND) CO., LTD.	Manufacture and sale of automotive components
TOYODA MACHINERY S.E. ASIA CO., LTD.	Sale and service of machine tools
Indonesia	
PT. JTEKT INDONESIA	Manufacture and sale of automotive components and bearings
PT. JTEKT INDONESIA SALES	Sale and service of machine tools
Singapore	
KOYO SINGAPORE BEARINGS (PTE) LTD.	Sale of bearings
Malaysia	
JTEKT MALAYSIA SDN. BHD.	Sale of automotive components and bearings
JTEKT AUTOMOTIVE (MALAYSIA) SDN. BHD.	Manufacture and sale of automotive components
Philippines	
JTEKT PHILIPPINES CORPORATION	Manufacture and sale of automotive components and bearings
South Korea	
JTEKT KOREA CO., LTD.	Sale of automotive components and bearings
KOYO JICO KOREA CO., LTD.	Manufacture and sale of bearings
India	
JTEKT India LTD.	Indian regional headquarters, manufacture and sale of automotive components
KOYO BEARINGS INDIA PRIVATE LTD.	Manufacture and sale of bearings
TOYODA MICROMATIC MACHINERY INDIA PVT.LTD.	Sale and service of machine tools
Australia	
KOYO AUSTRALIA PTY. LTD.	Sale of bearings
United Arab Emirates (UAE)	
KOYO MIDDLE EAST FZCO	Sale of bearings

North America

Troi tii 7 tii i cii cu	
USA	
JTEKT NORTH AMERICA CORPORATION	North American regional headquarter
JTEKT AUTOMOTIVE NORTH AMERICA, INC.	Headquarters for North American automotive components business
JTEKT AUTOMOTIVE TENNESSEE-VONORE, LLC	Manufacture and sale of automotive components
JTEKT AUTOMOTIVE TENNESSEE-MORRISTOWN, INC.	Manufacture and sale of automotive components
JTEKT AUTOMOTIVE TEXAS, L.P.	Manufacture and sale of automotive components
JTEKT AUTOMOTIVE SOUTH CAROLINA, INC.	Manufacture and sale of automotive components
JTEKT TORSEN NORTH AMERICA, INC.	Manufacture and sale of automotive components
KOYO BEARINGS NORTH AMERICA LLC	Manufacture and sale of bearings
JTEKT TOYODA AMERICAS CORPORATION	Sale and service of machine tools
Canada	
KOYO CANADA INC.	Sale of bearings
KOYO BEARINGS CANADA INC.	Manufacture and sale of bearings
Mexico	
JTEKT AUTOMOTIVE MEXICO, S.A. DE C.V.	Manufacture and sale of automotive components
KOYO MEXICANA, S.A. DE C.V.	Sale of bearings

South America

Brazil

JTEKT AUTOMOTIVA BRASIL LTDA.*4	South American regional headquarter manufacture and sale of automotive components
TOYODA KOKI DO BRASIL INDUSTRIA E COMERCIO DE MAQUINAS, LTDA.	Sale and service of machine tools
Argentina	
JTEKT AUTOMOTIVE ARGENTINA S.A.	Manufacture and sale of automotive components
Panama	
KOYO LATIN AMERICA, S.A.	Sale of bearings

75 76

^{*1} Main consolidated companies as of March 31, 2021 are listed.
*2 Dissolved on June 18, 2021
*3 Three companies merged on October 1, 2021 to form JTEKT SALES CO., LTD.
*4 Company name changed to JTEKT BRASIL LTDA. on April 1, 2021.