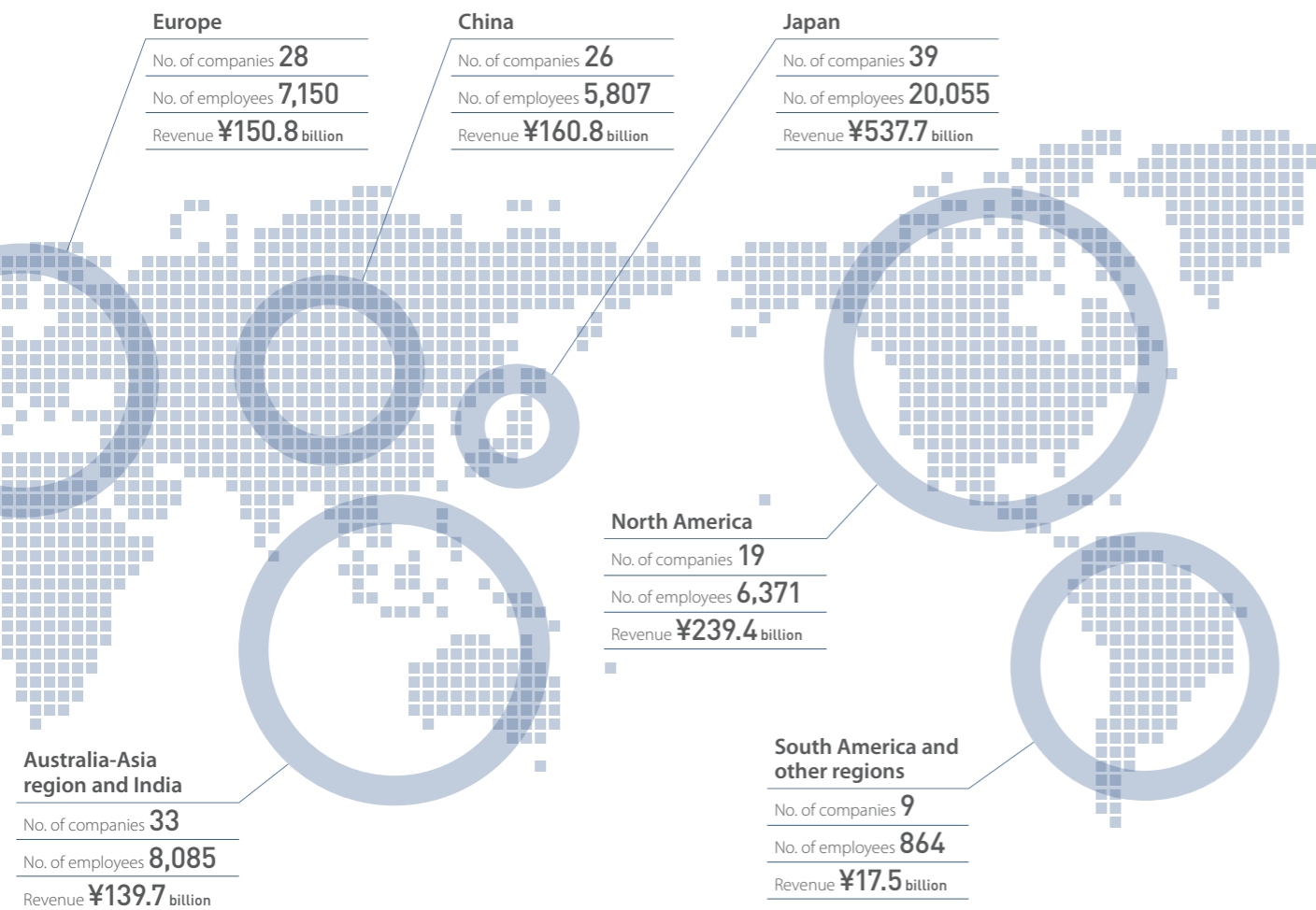


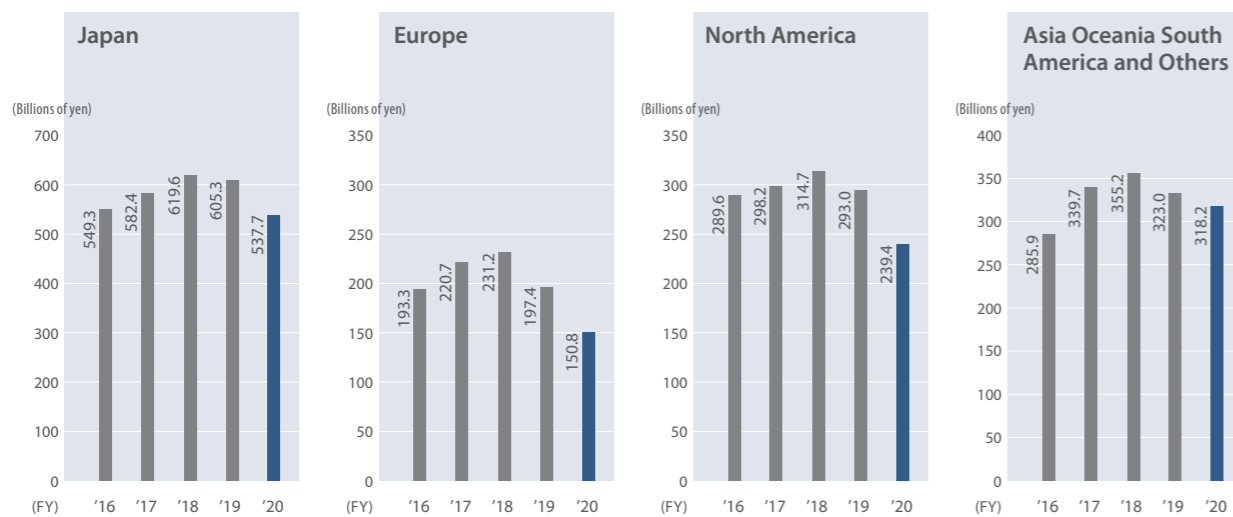
JTEKT by Region

JTEKT by Region

As of March 31, 2021



Revenue by Region



Corporate Profile / Stock Information

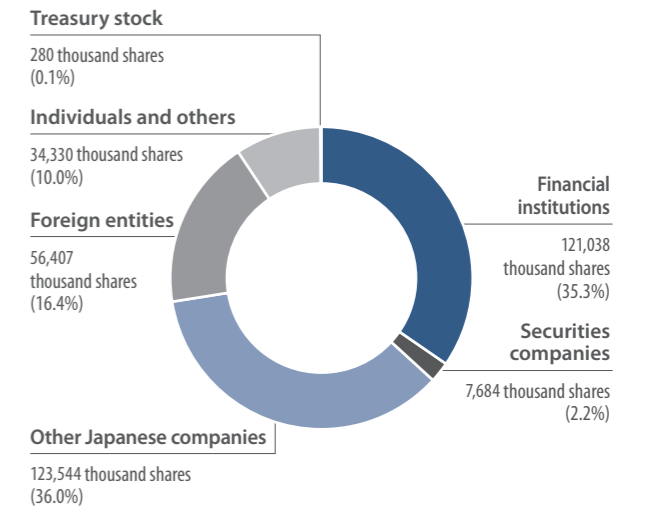
Corporate Profile

| | | |
|----------------------------------|---|--|
| Company name | JTEKT Corporation | |
| Headquarters | 1-1, Asahi-machi, Kariya, Aichi 448-8652, Japan | |
| Head offices | [Head Office] 1-1, Asahi-machi, Kariya, Aichi 448-8652, Japan [Osaka Head Office] 5-8, Minamisemba 3-chome, Chuo-ku, Osaka 542-8502, Japan | |
| Phone number | [Head Office] +81-566-25-7211 [Osaka Head Office] +81-6-6271-8451 | |
| President | Kazuhiro Sato | |
| Capital | ¥45,591 million (As of March 31, 2021) | |
| Number of employees | 48,332 [Consolidated] (As of March 31, 2021) 12,032 [Nonconsolidated] (As of March 31, 2021) | |
| Revenue | ¥1,246,286 million [Consolidated] (FY2020) | |
| Business profit | ¥15,912 million | |
| Revenue | ¥550,470 million [Nonconsolidated] (FY2020) | |
| Ordinary income | ¥18,568 million | |
| No. of consolidated subsidiaries | 154 (Domestic: 39, Overseas: 115) | |

Stock Information

| | | |
|---------------------|--------------------------|---------------------------|
| No. of shares | No. of shares authorized | 1,200,000 thousand shares |
| | No. of shares issued | 343,286 thousand shares |
| No. of shareholders | 26,522 | |

Distribution by Ownership (Percentage of shares issued)



Major Shareholders (Top ten)

| Name | No. of shares (Thousand shares) | Ratio of shareholding (%) |
|--|---------------------------------|---------------------------|
| Toyota Motor Corporation | 77,235 | 22.5 |
| The Master Trust Bank of Japan, Ltd. (Trust account) | 36,109 | 10.5 |
| DENSO CORPORATION | 18,371 | 5.4 |
| Custody Bank of Japan, Ltd. (Trust account) | 18,297 | 5.3 |
| Nippon Life Insurance Company | 11,125 | 3.2 |
| Toyota Industries Corporation | 7,813 | 2.3 |
| Sumitomo Mitsui Trust Bank, Limited | 7,635 | 2.2 |
| Resona Bank, Limited | 6,749 | 2.0 |
| Sumitomo Mitsui Banking Corporation | 6,366 | 1.9 |
| Toyota Tsusho Corporation | 5,969 | 1.7 |

* The ratio of shareholding is calculated by deducting the number of treasury stock (278 thousand shares) from the number of shares issued (343,286 thousand shares).

Editorial Note on Publication of JTEKT Report 2021

The JTEKT Report introduces business, ESG and other activities to aid stakeholder understanding of Group efforts to resolve social issues and realize a sustainable society. In JTEKT Report 2021, we have enhanced the report with the addition of explanations of the capital strategies associated with various business strategies as well as such content as newly formulated materiality and a directors' skill matrix based on the opinions of readers of last year's report and the advice of outside experts.

We will continue to place great importance on dialogues with stakeholders and work to further improve the content of the JTEKT Report. We would appreciate your frank opinions and comments upon reading this publication.

JTEKT Report Production Office, Corporate Planning Department, Corporate Planning Office