



JTEKT CORPORATION

Annual Report 2015

For the fiscal year ended March 31, 2015

A large, abstract graphic on the right side of the page, consisting of several overlapping, curved bands in shades of blue and orange, creating a sense of motion and depth.

JTEKT

Koyo

TOYODA

Message from the Top Management

First and foremost, we would like to take this opportunity to extend our special thanks to our shareholders for your generous and ongoing support.

In FY2014, the world economy as a whole demonstrated steady progress, as slowdown in the growth of emerging countries was balanced by factors such as ongoing strong recovery in the U.S. and moderate recovery in Europe. Concerning the Japanese economy, demand did not fall as much as feared after last-minute purchases by consumers ahead of the consumption tax increase, and the economic climate was strong as a whole. However, a significant decrease in demand occurred in the automotive industry, a major market for JTEKT, in the fiscal year second half.

In these circumstances, the JTEKT Group focused on achieving its Group Vision of “Shaping a Better Future through the Spirit of ‘No.1 and Only One,’” with all companies working as one to pursue activities based on the three key pillars of “Building Value,” “Building Excellent Products,” and “Building Professionals.”

The Steering Division of our Automotive Systems Business, in an effort to achieve the high levels of safety demanded in recent years, completed conformity with the automotive international standard ISO 26262, achieved redundancy in core parts (torque sensor detecting steering wheel operation and motor providing assist torque), and developed and commenced mass-production of a smaller, lighter, quieter column-type electric power steering (C-EPS) system. Also, to respond to requirements for greater fuel efficiency in medium- and large-sized vehicles, we increased acceptance of orders for downstream-assist-type electric power steering systems, which offer a comfortable steering experience. Regarding supply capability, in order to respond to strong automotive demand worldwide, we strengthened production capability in countries around the world and in July 2014 commenced production of pinion-type electric power steering (P-EPS) in China.

The Driveline Division, with the goal of improving profitability, increased focus on select existing products, strove to reduce costs, promoted development of next-generation products, and pursued launch of high-pressure hydrogen supply valves and pressure-reducing valves with an eye toward the future popularization of fuel-cell vehicles.

In our Bearing Business, we worked to strengthen our business foundation. In Japan, we began improvement measures related to both production and sales structures. Regarding production, we strove to reorganize plants by product type and size, including the start of efforts to make the Kokubu Plant the mother plant for industrial machinery bearings and also to streamline the supply chain. Regarding the sales structure, we merged and acquired Koyo Sales Co., Ltd., which had been a consolidated subsidiary, in October 2014 and worked to strengthen our prompt-delivery capability, enhance our product lineup, and reduce inventory through a batch management system. Overseas, we pursued the reorganization of plants in Europe and China by product type and closed two plants in Europe (Moult plant of Koyo Bearings Vierzon Maromme SAS and Bilbao plant of Koyo Bearings Espana S.A.).

Further, to strengthen our product competitiveness and product proposal capability in the industrial machinery field, we introduced new products to meet the needs of each specific industrial field and also installed a new test machine for steel manufacturing products at our Large Size Bearing Engineering Development Center (Kashiwara City, Osaka Prefecture) to improve development and analysis capability and establish a business model exceeding customer expectations.

In the Machine Tools & Mechatronics Division, we announced new products and technologies essential to the production floor at JIMTOF2014 (27th Japan International Machine Tool Fair) held at the Tokyo Big Sight exhibition center from late October 2014, such as the “e500H-GS” gear skiving center, which both carries out gear skiving and integrates machining processes into one machine, and a “real-time thermal displacement compensation function,” which enables predictive thermal displacement compensation by adding a thermal displacement simulation function to machines. The “e500H-GS” won an award at the 2014 (57th) Best 10 New Products Awards held by Nikkan Kogyo Shimbun. In regard to production and delivery, in March 2015 we completed a project begun in 2011 to drastically improve production efficiency, and production administration continues to work with the sales, design & development, purchasing and manufacturing functions to reduce lead time in all phases from order receipt to shipment.

The main issues we found in in FY2014 and need to take care of are to improve JTEKT’s non-consolidated profit in Japan through reduction of increased fixed costs and speeded-up actions for the production systems reorganization in bearings business and the machine tool & mechatronics business, and to strengthen response to some European and American customers in overseas.

Certain foreign antitrust authorities have conducted investigations of alleged violations of competition laws by JTEKT and certain JTEKT subsidiaries regarding past transactions involving bearings and other products. In Singapore, a decision was rendered in May 2014 that JTEKT and its local subsidiary had violated Singapore’s Competition Act, although there was exemption from the payment of fines, and in China, JTEKT in August 2014 was ordered to pay a fine of 109,360,000 RMB for violation of China’s Anti-monopoly Act. Additionally, in November 2014, South Korean authorities found that JTEKT and its local subsidiary had violated its Fair Trade Act and ordered payment of a fine of 10,910,000,000 KRW and further lodged a criminal complaint against JTEKT and its subsidiary. While a decision was rendered in April 2015 finding violation of this law, JTEKT and its subsidiary were exempted from payment of fines, etc. because of cooperation with the authorities. Investigations by foreign antitrust authorities continue, and JTEKT Group is continuing to cooperate in a timely and appropriate manner. JTEKT takes such situations very seriously and is pursuing efforts to prevent recurrence, working tirelessly to improve the compliance awareness of all employees.

We deeply appreciate your continuous support and guidance.

July 2015



Chairman of the Board
Atsushi Niimi



President and Member of the Board
Tetsuo Agata

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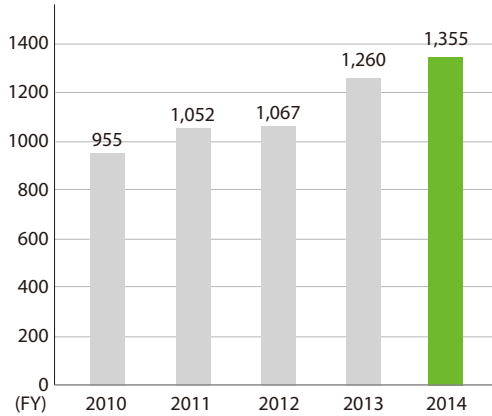
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Consolidated Financial Highlights

Comparison of Five Fiscal Years

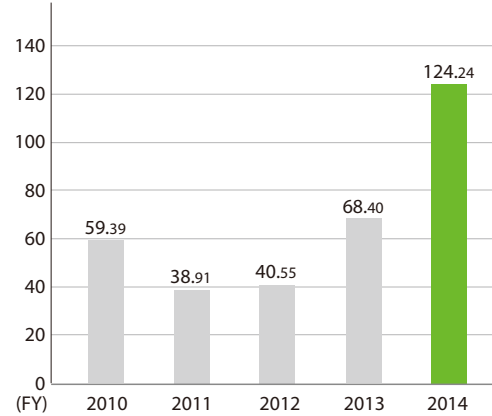
Consolidated net sales

(billions of yen)



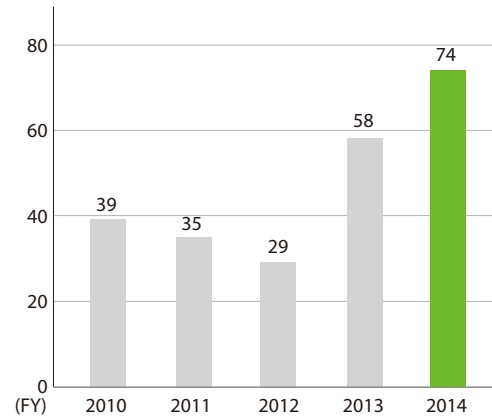
Net income (loss) per share

(yen)



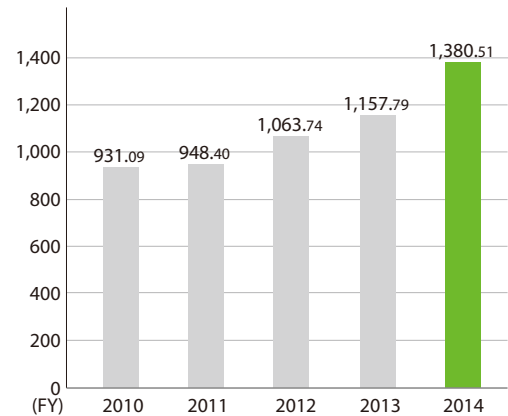
Consolidated operating income

(billions of yen)



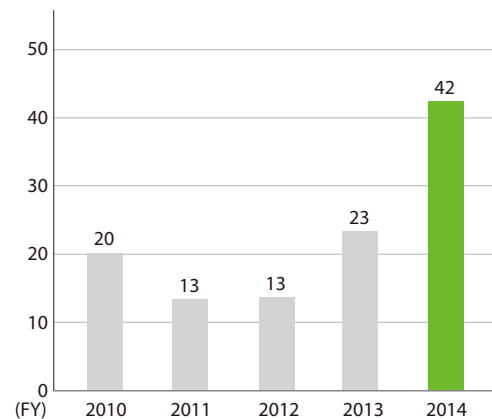
Net assets per share

(yen)



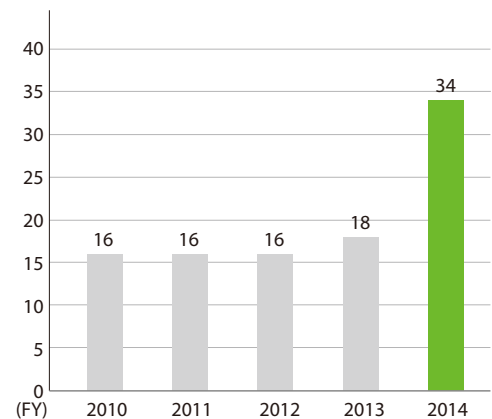
Consolidated net income (loss)

(billions of yen)



Cash dividends per share

(yen)



Overview by Business Segment

TOYODA
Machine Tools and Mechatronics Business
11.6% | 158 billion yen

To support further development in manufacturing, our Machine Tools and Mechatronics segment offers not only machine tools but also solutions for enhancing production line efficiency.



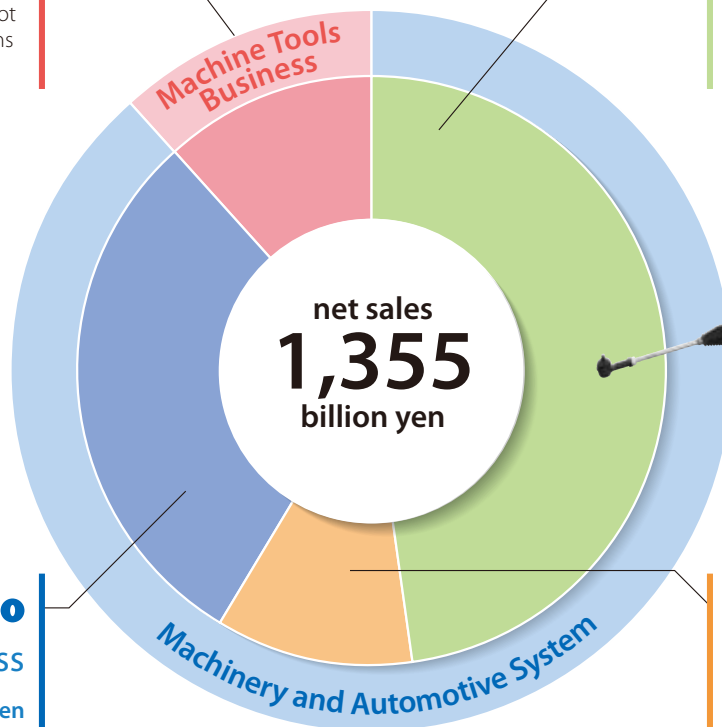
CNC general purpose cylindrical grinders GE4i

JTEKT
Automotive System Business (Steering Systems)
47.8% | 647 billion yen

Ranked number one in global market share, our steering systems are welcomed by customers worldwide.



Column type electric power steering



Koyo

Bearing Business
29.7% | 402 billion yen

Through the supply of bearings designed to minimize energy loss, our Bearing Business sector provides energy-saving technologies we have cultivated to a broad range of industries.



Bearings for use in wind power generation equipment

JTEKT
Automotive System Business (Driveline Components)
10.9% | 147 billion yen

With our Torsen LSDs and ITCCs, used in 4WD vehicles and sports cars, winning the top position in global market share, JTEKT's driveline components support intelligent driving.

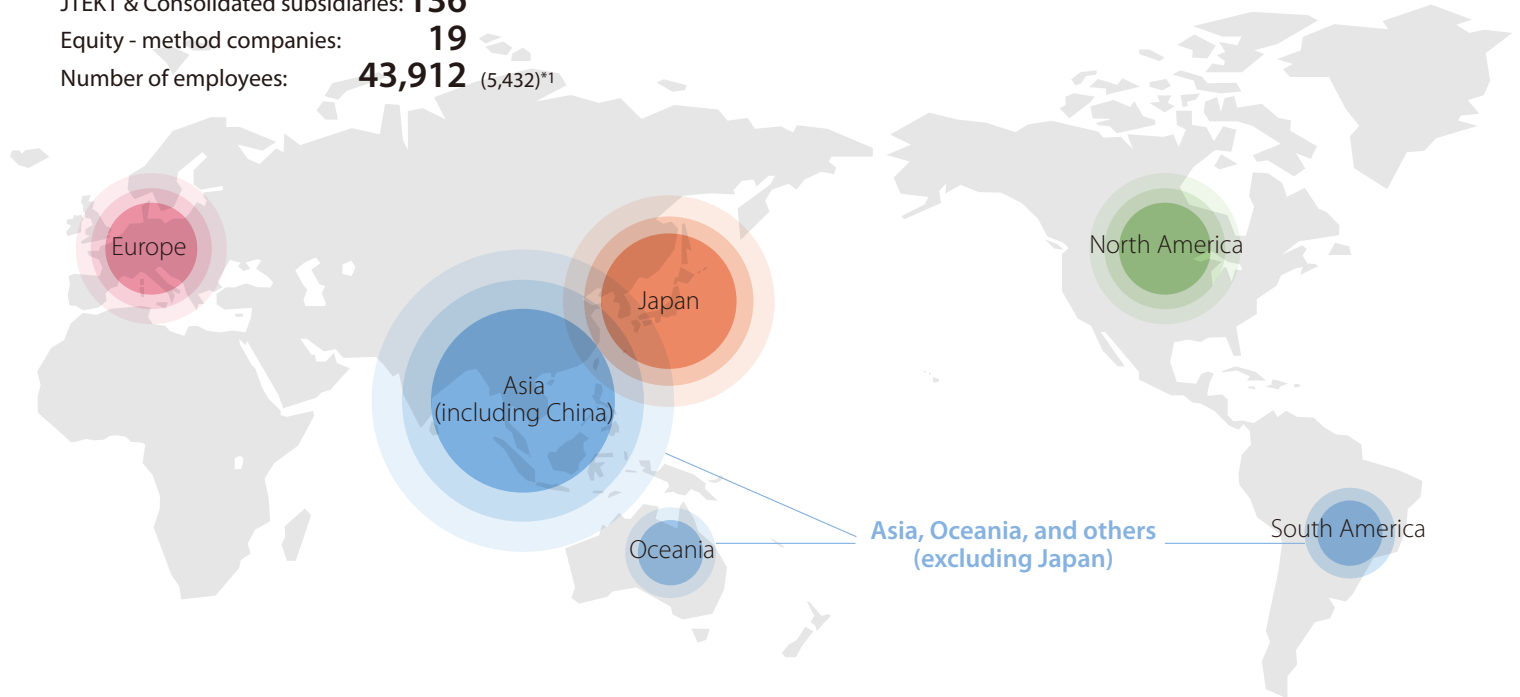


Electronically controlled four-wheel drive coupling (ITCC)

Division	115th term (from April 1st, 2014 until March 31st, 2015)		
	Sales this term (billion yen)	Composition ratio (%)	Rate of change compared with previous term (%)
Machinery and Automotive System	1,197	88.4	7.0
Automotive System Business (Steering Systems)	647	47.8	8.1
Automotive System Business (Driveline Components)	147	10.9	5.4
Bearing Business	402	29.7	5.8
Machine Tools Business	158	11.6	12.6
Machine Tools and Mechatronics Business	158	11.6	12.6

Overview by Geographic Area

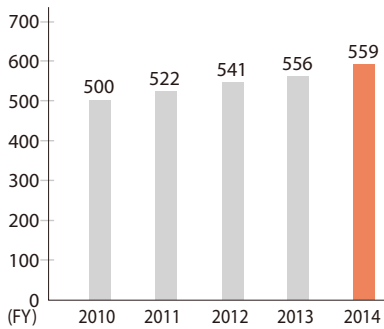
JTEKT & Consolidated subsidiaries: **136**
 Equity - method companies: **19**
 Number of employees: **43,912** (5,432)*1



■ Sales Trend (billions of yen)

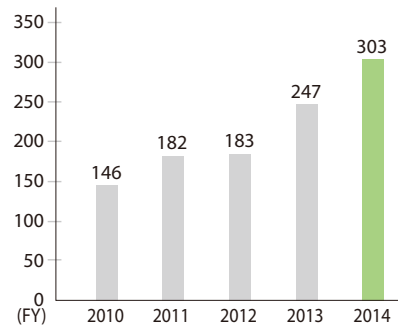
Japan

JTEKT & Consolidated subsidiaries: **39**
 Equity - method companies: **5**
 Number of employees: **17,791** (3,244)*1



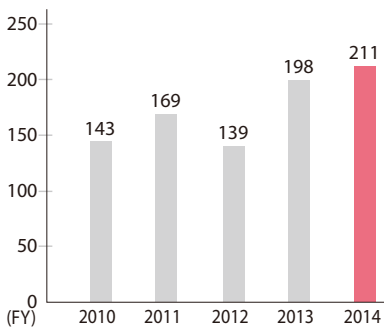
North America

Consolidated subsidiaries: **16**
 Equity - method companies: **2**
 Number of employees: **6,300** (727)*1



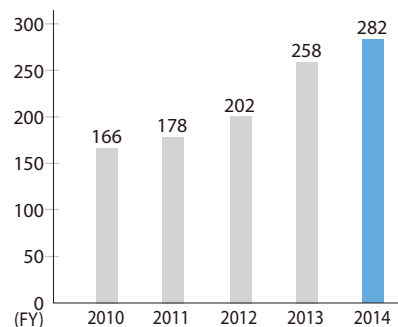
Europe

Consolidated subsidiaries: **24**
 Equity - method companies: **3**
 Number of employees: **7,135** (931)*1



Asia, Oceania, and others* (excluding Japan)

Consolidated subsidiaries: **57**
 Equity - method companies: **9**
 Number of employees: **12,686** (530)*1



*1: The figure in parentheses is the average number of part-time employee, which is not included in the total.

■ Outline of Medium-Term Management Plan

Automotive System Business (Steering Systems/Driveline Components)	Bearing Business	Machine Tools & Mechatronics Business
<p>Ideal</p> <p>Provide customers with values as the No. 1 and only one existence and keep evolving as a market-leading existence Improve the business structure</p>	<p>Ideal</p> <p>Follow the growth of the global market and strengthen operational standing</p>	<p>Objective</p> <p>Be a true total production system integrator that is trusted by customers and provides value for all phases of monozukuri production</p>
<p>Major business strategies</p> <ol style="list-style-type: none"> ① Further strengthen ability to obtain global business. ② Accelerate key component strategies. ③ Expand downstream-assist-type electric power steering business. ④ Develop next-generation products with high added value. ⑤ Restructure plants in North & Central America. 	<p>Major business strategies</p> <ol style="list-style-type: none"> ① Accelerate structural reform. <ul style="list-style-type: none"> • Restructure domestic plants • Restructure overseas plants (Europe/China) ② Enhance production and production engineering capability. ③ Develop next-generation products with high value added. ④ Improve structure to expand sales of industrial machinery and aftermarket products. 	<p>Major business strategies</p> <ol style="list-style-type: none"> ① Dramatically reduce cost. ② Strengthen link between aimed-order-receipt activities and sales offices. ③ Develop next-generation products with high value added. ④ Enhance global customer support.
<p>Cross-divisional strategies</p>		
<p>Financial basis</p>	<p>Reduce interest-bearing liabilities to ensure resources for realizing business strategies.</p> <ol style="list-style-type: none"> ① Make global funds more level. ② Divest idle assets and low-performing business assets. ③ Optimize inventories. ④ Reduce investment base unit. 	
<p>Operational reform</p>	<ol style="list-style-type: none"> ① Standardize, raise level of daily work for all JTEKT Group indirect departments. 	
<p>Human resource development</p>	<ol style="list-style-type: none"> ① Develop global succession plan. ② Improve internal training systems. 	

■ Automotive System Business

Total Global Production of Electric Power Steering Systems Exceeds 100 Million

The cumulative number of electric power steering (EPS) systems produced by JTEKT group companies worldwide exceeded 100 million* in April 2015.

Ever since JTEKT developed and commenced mass-production of EPS in 1988, the world's first to do so, demand for EPS has grown as a result of the increasing demand for fuel efficiency. Today, EPS is essential in hybrid vehicles, which run with minimum consumption of engine-generated energy, as well as in electric vehicles, which have no engine at all. Through continuing to improve its products and expand production capacity over the years, the JTEKT group has grown into a manufacturer that today supplies EPS to automakers around the world from 14 production sites in ten countries and maintains a global share exceeding 30%. As the front-runner in the EPS market, the JTEKT group will continue contributing to the realization of safer, more comfortable, and more environmentally friendly vehicles.

* Based on JTEKT data (excludes hydraulic-electric type power steering using an electrically driven pump (H-EPS))

- 1988 : World's first Column type EPS developed and its mass-production commenced
- 1998 : Mass-production of Pinion type EPS commenced
- 1999 : Production commenced in Europe
- 2001 : Production commenced in North America
- 2003 : Mass-production of Rack drive type EPS commenced
- 2007 : Production commenced in China
- 2008 : Production commenced in ASEAN (Thailand)
- 2010 : Production commenced in India
- 2011 : Production of Dual pinion type EPS commenced
- 2014 : Production commenced in South America
- 2015 : Production commencement in Central America (Mexico) scheduled
- 2016 : Mass-production commencement of Rack parallel EPS scheduled

History of JTEKT Electric Power Steering Systems (Major events only)

Production of Pinion Type EPS Commences in China

In June 2014, JTEKT commenced production of pinion-type electric power steering (P-EPS) systems at JTEKT Steering Systems (Xiamen) Co., Ltd. (JSSX) in Fujian Province, China. In today's China, which has grown into one of the largest markets for the automotive industry, demand for EPS is diversifying, and in response, JTEKT is now able to supply not only conventional column-type EPS but also P-EPS, which features quietness because of its power-assist unit being located within the engine compartment as well as superior steering performance. The JTEKT Group will continue efforts to expand its product lineup and production capacity in China in order to contribute to the further advance of this country's automotive industry.



Plant appearance



Pinion type EPS

■ Bearing Business

Capacity Increased for Automobile Hub-Unit Supply in North America

In July 2014, JTEKT expanded the Richland Plant of Koyo Bearings North America LLC (KBNA). The Richland Plant, located in South Carolina, USA, is JTEKT's center of hub unit production in North America. With an expenditure of approximately US\$1.3 million, the plant's site and building were expanded and new production lines installed, roughly doubling production capacity. By offering safer, more reliable products that help reduce fuel consumption, we will continue to fulfill the strong demand for vehicles in North America.



Appearance of the Richland plant



Renewed plant opening ceremony

Long-Life, High-Speed New JHS Series Spherical Roller Bearing Developed

JTEKT has developed a new JHS series spherical roller bearing* designed for steelmaking equipment and industrial machinery including construction and agricultural machines. This new bearing features long service life and higher speed and is suitable for applications in harsh conditions. Owing to their special structure, spherical roller bearings have a superior self-aligning property and can withstand relatively large rated loads. These bearings are therefore used in areas where there is a high level of shaft deflection or where a heavy load or impact load is applied. By adding high-level design and machining technology to the new materials that we developed under the brand name of the JTEKT Hyper Strong (JHS) series, JTEKT has enabled up to four times longer service life, up to 25% higher speed, and up to 20% greater axial load performance, all compared with conventional bearings.

* JHS is a registered trademark of JTEKT Corporation



■ Machine Tools and Mechatronics Business

Integrated Gear Skiving System, Gear Skiving Center Developed

Skiving is a technique for producing gears and other items by bringing a cutting device into contact with a workpiece at a given angle while rotating both individually and in sync with each other at high speed. This technique was established theoretically by the 1960s but was not technically practical due to the lack of necessary technologies. JTEKT on its own has developed the elements essential for the gear skiving machining center: the cutting device, CNC control system, and high-speed rotating table. By adding a skiving function to the general-purpose horizontal spindle machining center, JTEKT succeeded in integrating all conventional gear machining processes into one machining center, eliminating the need for individual machining tools that conventionally were required.



Financial data

Consolidated Balance Sheet

As of March 31, 2015

ASSETS	Thousands of U.S. dollars		LIABILITIES AND NET ASSETS	Thousands of U.S. dollars	
	Millions of yen	2015		Millions of yen	2015
Current assets:			Current liabilities:		
Cash	¥ 59,418	\$ 494,447	Short-term loans	¥ 35,440	\$ 294,918
Time deposits	2,560	21,303	Current portion of long-term debt	31,249	260,039
Short-term investments	6,000	49,929	Notes and accounts payable:		
Notes and accounts receivable:			Trade	190,376	1,584,224
Trade	245,441	2,042,449	Unconsolidated subsidiaries and affiliates	11,991	99,780
Unconsolidated subsidiaries and affiliates	5,561	46,277	Construction	15,807	131,542
Other	22,346	185,949	Other	17,421	144,968
	273,348	2,274,675		235,595	1,960,514
Allowance for doubtful accounts	(1,777)	(14,785)	Income tax payable	9,663	80,408
	271,571	2,259,890	Accrued expenses	49,582	412,602
Inventories	177,218	1,474,728	Other current liabilities	25,575	212,820
Deferred tax assets	17,715	147,414	Total current liabilities	387,104	3,221,301
Other current assets	15,542	129,334	Long-term debt	159,911	1,330,706
Total current assets	550,024	4,577,045	Net defined benefit liability	67,820	564,365
Investments and advances:			Accrued severance indemnities for members of the board of directors and corporate auditors	1,394	11,603
Investments in securities	84,913	706,609	Deferred tax liabilities	2,998	24,953
Investments in and advances to unconsolidated subsidiaries and affiliates	24,117	200,689	Other liabilities	7,235	60,204
	109,030	907,298	Total liabilities	626,462	5,213,132
Property, plant and equipment:			Net assets:		
Buildings and structures	271,673	2,260,742	Shareholders' equity:		
Machinery and equipment	866,476	7,210,420	Common stock:		
Lease assets	2,622	21,818	Authorized - 1,200,000 thousand shares		
	1,140,771	9,492,980	Issued - 343,286 thousand shares	45,591	379,391
Accumulated depreciation	(808,146)	(6,725,029)	Capital surplus	111,042	924,045
	332,625	2,767,951	Retained earnings	254,916	2,121,296
Land	62,597	520,903	Less: Treasury shares	(401)	(3,341)
Construction in progress	45,477	378,443	Evaluation and conversion difference:		
	440,699	3,667,297	Unrealized gain on other securities	37,032	308,163
Deferred tax assets	8,762	72,912	Translation adjustments on foreign currency financial statements	25,466	211,915
Other assets	17,721	147,468	Remeasurements of defined benefit plans	(152)	(1,270)
Total assets	¥1,126,236	\$ 9,372,020	Minority interests in consolidated subsidiaries	26,280	218,689
			Total net assets	499,774	4,158,888
			Total liabilities and net assets	¥1,126,236	\$ 9,372,020

Conversion rate: ¥120.17 per U.S. dollar

As of March 31, 2015, JTEKT had 136 consolidated subsidiaries and 19 affiliates accounted for by the equity method. The main ones of each type are shown below.

(Consolidated subsidiaries)

KOYO MACHINE INDUSTRIES CO., LTD.
TOYOOKI KOGYO CO., LTD.
KOYO SEALING TECHNO CO., LTD.
CNK CO., LTD.
KOYO THERMO SYSTEMS CO., LTD.
KOYO ELECTRONICS INDUSTRIES CO., LTD.
DAIBECA CO., LTD.
UTSUNOMIYA KIKI CO., LTD.
HOUKO CO., LTD.
TOYODA VAN MOPPE LTD.

JTEKT (THAILAND) CO., LTD.
JTEKT AUTOMOTIVE TENNESSEE-MORRISTOWN, INC.
JTEKT AUTOMOTIVE TENNESSEE-VONORE, LLC
JTEKT AUTOMOTIVA BRASIL LTDA.
JTEKT AUTOMOTIVE LYON S.A.S.
JTEKT AUTOMOTIVE DIJON SAINT-ETIENNE S.A.S.
KOYO BEARINGS NORTH AMERICA LLC
KOYO ROMANIA S.A.
KOYO BEARINGS (EUROPE) LTD.
TOYODA MACHINERY USA CORPORATION

(Affiliates accounted for by the equity method)

FUJI KIKO CO., LTD.
MITSUI SEIKI KOGYO CO., LTD.
SONA KOYO STEERING SYSTEMS LTD.
FAW KOYO STEERING SYSTEMS CO., LTD.

Consolidated Statement of Income and Retained Earnings

for the year ended March 31, 2015

	Millions of yen	Thousands of U.S. dollars
	2015	2015
Net sales	¥ 1,355,992	\$ 11,283,948
Cost of sales	1,152,013	9,586,524
Gross profit	203,979	1,697,424
Selling, general and administrative expenses	129,825	1,080,348
Operating income	74,154	617,076
Other income (expenses):		
Interest and dividend income	2,305	19,184
Interest expense	(3,323)	(27,650)
Foreign currency exchange gain, net	4,273	35,559
Loss on sales or disposal of property, plant and equipment, net	(7,477)	(62,225)
Equity in earnings of unconsolidated subsidiaries and affiliates	2,416	20,105
Other, net	(5,833)	(48,542)
	(7,639)	(63,569)
Income before income taxes and items listed below	66,515	553,507
Income taxes:		
Current	20,231	168,351
Deferred	175	1,460
Minority interests in net income of consolidated subsidiaries	3,589	29,861
Net income	42,520	353,835
Consolidated retained earnings:		
Balance at beginning of the year	227,345	1,891,859
Net increase due to the change in scope of consolidation	2	21
Net decrease due to change of accounting standard	(6,493)	(54,033)
Others	90	748
Cash dividends	(8,548)	(71,134)
Balance at end of the year	¥ 254,916	\$ 2,121,296
Per share:	yen	U.S. dollars
Net income	¥ 124.24	\$ 1.03
Cash dividends	34.00	0.28
Weighted average number of common shares outstanding (thousands)	342,232	342,232

Consolidated Statement of Cash Flows

for the year ended March 31, 2015

	Millions of yen	Thousands of U.S. dollars
	2015	2015
Cash flows from operating activities:		
Income before income taxes	¥ 66,515	\$ 553,507
Depreciation and amortization	57,036	474,624
Equity in earnings of unconsolidated subsidiaries and affiliates	(2,416)	(20,105)
Notes and accounts receivable	(3,674)	(30,572)
Inventories	(319)	(2,657)
Notes and accounts payable	116	967
Bonuses to directors and corporate auditors	(420)	(3,496)
Payment of income taxes	(22,015)	(183,194)
Other, net	8,564	71,264
Net cash provided by operating activities	103,387	860,338
Cash flows from investing activities:		
Increase in time deposits	455	3,787
Purchases of property, plant and equipment	(64,883)	(539,920)
Proceeds from sales of property, plant and equipment	5,407	44,995
Increase in investments in securities	(2,191)	(18,232)
Decrease in loans receivable	225	1,868
Other, net	(1,086)	(9,038)
Net cash used by investing activities	(62,073)	(516,540)
Cash flows from financing activities:		
Decrease in short-term loans	(18,398)	(153,097)
Increase in long-term loans	(9,986)	(83,098)
Cash dividends	(9,235)	(76,855)
Other, net	1,144	9,518
Net cash used by financing activities	(36,475)	(303,532)
Exchange difference of cash and cash equivalents	(1,483)	(12,337)
Net increase in cash and cash equivalents	3,356	27,929
Cash and cash equivalents at beginning of the year	61,946	515,486
Net increase due to the change in scope of consolidation	116	961
Cash and cash equivalents at end of the year	¥ 65,418	\$ 544,376

Non-consolidated Balance Sheet

As of March 31, 2015

ASSETS	Thousands of U.S. dollars		LIABILITIES AND NET ASSETS	Thousands of U.S. dollars	
	Millions of yen	2015		Millions of yen	2015
Current assets:			Current liabilities:		
Cash	¥ 5,519	\$ 45,931	Short-term loans	¥ 15,750	\$ 131,064
Short-term investments	6,000	49,929	Current portion of long-term debt	25,000	208,039
Notes and accounts receivable:			Notes and accounts payable:		
Trade	75,735	630,229	Trade	135,972	1,131,494
Subsidiaries and affiliates	95,807	797,264	Subsidiaries and affiliates	13,136	109,314
Other	11,965	99,567	Construction	8,526	70,953
	183,507	1,527,060	Other	6,910	57,500
Allowance for doubtful accounts	(38)	(316)		164,544	1,369,261
	183,469	1,526,744			
Inventories	43,171	359,249	Income tax payable	2,933	24,401
Deferred tax assets	9,929	82,622	Accrued expenses	21,257	176,895
Other current assets	28,749	239,233	Other current liabilities	37,261	310,072
Total current assets	276,837	2,303,708	Total current liabilities	266,745	2,219,732
Investments and advances:			Long-term debt	103,000	857,119
Investments in securities			Accrued indemnities from retirement benefit plan	43,433	361,424
Investments in and advances to subsidiaries and affiliates	56,320	468,669	Other liabilities	1,322	11,003
	249,363	2,075,083	Total liabilities	414,500	3,449,278
	305,683	2,543,752			
Property, plant and equipment:			Net assets:		
Buildings and structures	128,775	1,071,601	Shareholders' equity:		
Machinery and equipment	392,286	3,264,425	Common stock:		
Lease assets	975	8,116	Authorized - 1,200,000 thousand shares		
	522,036	4,344,142	Issued - 343,286 thousand shares	45,591	379,391
Accumulated depreciation	(423,976)	(3,528,135)	Capital surplus	109,710	912,958
	98,060	816,007	Retained earnings	136,719	1,137,713
Land	39,466	328,427	Less: Treasury shares	(363)	(3,021)
Construction in progress	10,166	84,595	Evaluation and conversion difference:		
	147,692	1,229,029	Unrealized gain on other securities	35,328	293,985
Deferred tax assets	303	2,526	Total net assets	326,985	2,721,026
Other assets	10,970	91,289	Total liabilities and net assets	¥ 741,485	\$ 6,170,304
Total assets	¥ 741,485	\$ 6,170,304			

Conversion rate: ¥120.17 per U.S. dollar

Non-consolidated Statement of Income

for the year ended March 31, 2015

	Millions of yen	Thousands of U.S. dollars
	2015	2015
Net sales	¥ 649,444	\$ 5,404,378
Cost of sales	576,165	4,794,586
Gross profit	73,279	609,792
Selling, general and administrative expenses	51,375	427,519
Operating income	21,904	182,273
Other income (expenses):		
Interest and dividend income	8,094	67,358
Interest expense	(936)	(7,789)
Foreign currency exchange gain, net	2,481	20,643
Loss on sales or disposal of property, plant and equipment, net	(3,327)	(27,687)
Other, net	(9,587)	(79,774)
	(3,275)	(27,249)
Income before income taxes	18,629	155,024
Income taxes:		
Current	5,490	45,685
Deferred	1,255	10,445
Net income	¥ 11,884	\$ 98,894

Per share:	yen	U.S. dollars
Net income	¥ 34.70	\$ 0.29
Cash dividends	34.00	0.28
Weighted average number of common shares outstanding (thousands)	342,472	342,472

Stock Information

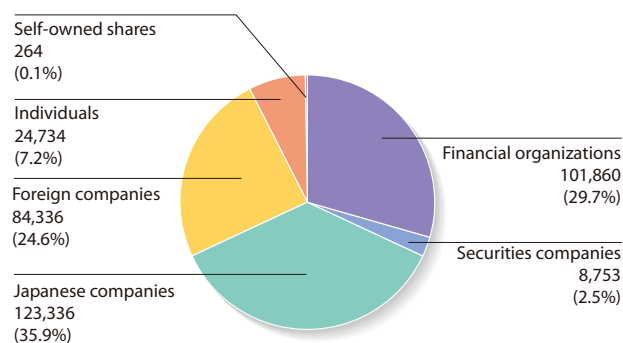
Shareholder Information as of March 31, 2015

(share quantities in units of 1,000)

- Number of authorized shares: 1,200,000
Number of issued shares: 343,286
- Number of shareholders: 20,992
- Major (top 10) shareholders

Shareholder	No. of shares
Toyota Motor Corporation	77,235
The Master Trust Bank of Japan, Ltd.	19,515
Denso Corporation	18,371
Japan Trustee Services Bank, Ltd.	13,076
Nippon Life Insurance Company	11,125
Toyota Industries Corporation	7,813
Sumitomo Mitsui Trust Bank, Ltd.	7,635
Resona Bank, Ltd.	6,749
Sumitomo Mitsui Banking Corporation	6,366
Toyota Tsusho Corporation	5,969

- Breakdown of shareholders (100% = total issued shares)



Company Profile

Profile

Company name	JTEKT CORPORATION
Head office locations	Nagoya head office No. 7-1, Meieki 4-chome, Nakamura-ku, Nagoya, Aichi Pref. 450-8515, Japan Osaka head office No. 5-8, Minamisemba 3-chome, Chuo-ku, Osaka 542-8502, Japan
Main businesses	Manufacture and sale of steering systems, bearings, driveline components, machine tools, etc.
Capital	45 billion yen
Sales	Consolidated: 1,355 billion yen (as of March 31, 2015) Nonconsolidated: 649 billion yen (as of March 31, 2015)
Number of employees	Consolidated: 43,912 (not including 5,432 part-time employees) (as of March 31, 2015) Nonconsolidated: 11,227 (not including 2,495 part-time employees) (as of March 31, 2015)

The Management (as of June 25, 2015)

Directors

Chairman	Atsushi Niimi
President	Tetsuo Agata
Executive Vice-President	Seiho Kawakami
Executive Vice-President	Masakazu Isaka
Senior Executive Director	Atsushi Kume
Senior Executive Director	Hiroyuki Miyazaki
Executive Director	Hiroyuki Kaijima
Executive Director	Shinji Uetake
Director	Takao Miyatani *
Director	Iwao Okamoto *

*Outside director

Members of the Audit & Supervisory Board

Masatake Enomoto
Hiroshi Takenaka
Koichi Fukaya *
Masaaki Kobayashi *
Koei Saga *

*Outside members of the Audit & Supervisory Board

Officers

Executive Managing Officer	Azuma Arai
Executive Managing Officer	Masaki Kamikawa
Executive Managing Officer	Keiji Araki
Executive Managing Officer	Hidekazu Omura
Executive Managing Officer	Tomokazu Takahashi
Executive Managing Officer	Katsumi Yamamoto
Executive Managing Officer	Kazunori Shimada
Executive Managing Officer	Kazuhiro Makino
Executive Managing Officer	Makoto Sano
Managing Officer	Yutaka Mori
Managing Officer	Yoshikazu Konishi
Managing Officer	Hiroshi Ii
Managing Officer	Nobutaka Takeoka
Managing Officer	Masayuki Watanabe
Managing Officer	Hirohito Kimura
Managing Officer	Akifumi Tanaka
Managing Officer	Toshifumi Sakai
Managing Officer	Kunihiko Yokota
Managing Officer	Takao Okayasu
Managing Officer	Toru Miyashita
Managing Officer	Hiroshi Fukae
Managing Officer	Haruhiko Segawa
Managing Officer	Takao Inoue
Managing Officer	Nobuya Suzuki
Managing Officer	Hirofumi Matsuoka
Managing Officer	Kouichi Yamanaka
Managing Officer	Francis Fortin
Managing Officer	Takumi Matsumoto
Managing Officer	Kazunori Hayashida
Managing Officer	Tsutomu Kimura